บริษัท อาร์ ซี แอล จำกัด (มหาชน)
Regional Container Lines Public Co., Ltd.

Invitation to the 47th Annual General Meeting of Shareholders 2026
In the Form of Hybrid Meeting (Physical and E-Meeting)

Friday, April 17th, 2026 at 09.30 a.m. at Panjathani Conference Center, Ratchada Room, 2nd Floor, 127/2, Panjathani Tower, Nonsi Road (Ratchadaphisek Road), Chongnonsi Sub-District, Yannawa District, Bangkok 10120

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The Invitation Letter to the 47th Annual General Meeting of Shareholders 2026 and its Meeting Documents have been published on the Company's website at https://www.rclgroup.com.

Ref.No. RCL 004/2026 March 18th, 2026

Subject : Invitation to the 47th Annual General Meeting of Shareholders 2026
Attention : Shareholders
Enclosure :
1. Form 56-1 One Report 2025 and Financial Position and Statements of Profit and Loss for the Year Ended December 31st, 2025 in the Form of QR Code
2. Dividend Payment Policy and Comparative Information of Dividend Payout
3. Information of Directors who are Retired by Rotation and Nominated to be Re-elected as Directors for Another Term
4. Details of Criteria Directors' Remuneration for the Year 2025
5. Information of Auditors and Details of Audit Fees for the Year 2026
6. Articles of Association of the Company Relating to the Shareholders' Meeting
7. Definitions of Independent Directors and Qualifications for Directors
8. Documents and Evidences for Attending the Shareholders' Meeting (Physical Meeting) and Proxy Appointment
9. Documents Required to Attend the Shareholders' Meeting, Appointment of Proxy, and Submission of Meeting Attendance Request Form (E-Request) for Meeting via Electronic Media (E-Meeting)
10. Procedures for Submitting Meeting Attendance Request Form (E-Request) and Using Electronic Meeting Systems (E-Meeting)
11. Information of Independent Directors Proposed for Proxy Appointment
12. Proxy Forms A., B., and C.
13. Map of Venue for Shareholders to Attend the Physical Meeting
14. Privacy Notice for the Shareholders' Meeting (Privacy Notice)

The Board of Directors of Regional Container Lines Public Company Limited has resolved to hold the 47th Annual General Meeting of Shareholders 2026 via Hybrid Meeting (Physical and E-Meeting) at Panjathani Conference Center, Ratchada Room, 2nd Floor, 127/2, Panjathani Tower, Nonsi Road (Ratchadaphisek Road), Chongnonsi Sub-District, Yannawa District, Bangkok 10120 and via Electronic Media on Friday, April 17th, 2026 at 09.30 a.m. to consider the following agenda:

Agenda 1 To acknowledge the Report on the Company's operational results for the year 2025

Facts and Rationale: To comply with Section 113 of the Public Company Limited Act B.E. 2535 (as amended) (the "PLC Act"), the Company has summarized the operational results for the year 2025 ended December 31st, 2025 for shareholders' acknowledgement as appeared in the Form 56-1 One Report 2025 in form of QR Code which was disclosed on the Company's website.

Opinion of the Board: The Board of Directors considered and deemed it appropriate to propose the Shareholders' Meeting to acknowledge the report on the year 2025 operational results of the Company as illustrated in the Form 56-1 One Report 2025.

Voting: This agenda is for shareholders' acknowledgement; therefore, no voting is required.

Agenda 2 **To consider and approve the statements of financial position and statements of profit and loss for the year ended December 31st, 2025**

Facts and Rationale: Section 112 of the PLC Act B.E. 2535 (as amended) and Article 35. of the Company's Articles of Association stipulates that the Company must arrange the audited balance sheets and profit and loss statements at the end of each accounting year for submission to the shareholders during the Annual General Meeting for approval.

Opinion of Audit Committee: The Audit Committee considered and opined that the audited statements of financial position and statements of profit and loss for the year ended December 31st, 2025 by the Company's auditors are accurate, completed and reliable. A summary of the Company's significant financial information can be summarized as follows:

Unit: Thousand Baht

Items	Company		Group	
	2025	2024	2025	2024
Fixed Assets	18,280,099	20,827,075	75,554,740	70,329,690
Total Assets	893,168	1,277,528	22,239,522	19,328,181
Shareholders' Equities of parent Company	17,386,932	19,549,548	53,319,984	51,002,227
Freight Income	2,359,171	1,639,513	36,923,567	35,095,921
Total Income	2,678,445	3,611,005	37,818,188	37,250,093
Net Profit attributable to equity holders of the parent	1,250,236	1,908,649	8,166,901	9,170,542
Earnings Per Share (Baht)	1.51	2.30	9.85	11.07

Opinion of Board: The Board of Directors considered and deemed it appropriate to propose the shareholders' Meeting to approve the Company's statements of financial position and statements of profit and loss for the year ended December 31st, 2025 which had been audited by the certified public accountant, and agreed with the Audit Committee. The details are presented in the Form 56-1 One Report 2025 under Section "Financial Statements" (page 286) as Enclosure No. 1.

Voting: This agenda shall be resolved by a majority of the votes of the shareholders who are present at the Meeting and cast their votes.

Agenda 3 **To consider and approve the dividend payment for the year 2025 operational results**

Facts and Rationale: The Company has established the policy to pay dividend to the shareholders at the rate of not exceeding 50% of the consolidated net earnings. Additionally, in compliance with Section 115 of PLC Act B.E. 2535 (as amended) as well as Article 36. of the Company's stipulates that the Board of Directors may pay the interim dividend to the shareholders from time to time when the Company has an adequate profit. When the payment of dividend is made, it must be reported to the Shareholders' Meeting in the next consecutive meeting.

Opinion of Board: For the year 2025 ended December 31st, 2025, the Company recorded net profit of Baht 8,167 million. The Board of Directors considered and deemed it appropriate to propose the Shareholders' Meeting to approve the dividend for the year 2025 operational results, aggregating at Baht 2.50 per share to the 828,750,000 ordinary shares, totaling Baht 2,071,875,000. The Company had already declared and made two interim dividend payments during the year 2025 on September 5th, 2025 at Baht 0.50 per share and December 4th, 2025 at Baht 0.50 per share totaling Baht 1.00. The remaining dividend, therefore, will be paid at the rate of Baht 1.50 per share, totaling Baht 1,243,125,000, derived from:

(1) Net profit of business that is exempt from corporate income tax from BOI at the rate of Baht 0.35,
(2) Net profit of businesses that is exempt from tax under the Royal Decree issued under the Revenue Code governing tax exemption (No. 314) B.E. 2540 at the rate of Baht 0.35, and
(3) Profit of business subject to corporate income tax at the rate of Baht 0.80.

The Company has determined the date on which the recorded shareholders are entitled to receive the dividend (Record Date) to be on March 12th, 2026, and such dividend payment shall be made on May 15th, 2026. However, the aforesaid dividend payment is yet to be approved by the shareholders at the Shareholders' Meeting on April 17th, 2026.

The dividend payment is in accordance with the Company's Dividend Payment Policy as presented in Enclosure No. 2, together with the comparative information of dividend payout.

Voting: This agenda shall be resolved by a majority of the votes of the shareholders who are present at the Meeting and cast their votes.

Agenda 4 **To consider and approve the election of directors to replace those who are retired by rotation**

Facts and Rationale: In accordance with Section 71 of PLC Act B.E. 2535 (as amended) as well as Article 30. of the Company's Articles of Association stipulates that at every Annual General Meeting of Shareholders, one-third of directors must retire from office. The retiring director is eligible for re-election. In the 2026 Annual General Meeting of Shareholders, there are 3 directors due to retire by rotation as follows:

(1) Mr. Sumate Tanthuwanit	Director
(2) Dr. Twinchok Tanthuwanit	Director / President, and
(3) Mr. Viset Choopiban	Independent Director, Audit Committee Member, and Chairman of the Nomination, Corporate Governance and Sustainability.

In addition, the Company had invited shareholders to propose qualified candidates to be elected as directors as published criteria and procedures on the Company's website during November 7th - December 31st, 2025. Nonetheless, there was no proposal from the shareholders.

Opinion of Nomination, Corporate Governance and Sustainability Committee:

The proposed 3 directors had been carefully considered through the Nomination, Corporate Governance and Sustainability Committee which considered qualifications including appropriateness, knowledge, and experiences which will contribute to the Company as well as the qualifications in accordance with PLC Act B.E. 2535 (as amended), qualifications for Company's directors, the definition of "Independent Director", and relevant laws and regulations regarding Independent Directors.

The Committee (excluding the members with conflict of interest), therefore, recommended the Board propose the Shareholders' Meeting to re-elect 3 directors who are retired to resume their directorship for another term as follows:

(1)	Mr. Sumate Tanthuwanit	Director,
(2)	Dr. Twinchok Tanthuwanit	Director / President, and
(3)	Mr. Viset Choopiban	Independent Director, Audit Committee Member, and Chairman of the Nomination, Corporate Governance and Sustainability.

Opinion of Board: The Board of Directors (by the directors with no conflict of interest) considered individual directors and opined that the proposed 3 directors are fully qualified in accordance with the PLC Act B.E. 2535, qualifications for Company's directors and definitions of independent directors as well as their participation as being Board member. They are also knowledgeable, skillful, and experienced in various businesses that will contribute to the Company's performance. The Board hereby proposed the Shareholders' Meeting to approve the re-election of 3 directors due to retire, namely Mr. Sumate Tanthuwanit, Dr. Twinchok Tanthuwanit, and Mr. Viset Choopiban for another term of directorship.

The Board cautiously and carefully considered the re-election of Mr. Viset Choopiban as an independent director for another term, he will serve the position as the Company's independent director for more than 9 consecutive years. However, the proposed director is still fully qualified as an independent director in accordance with the relevant regulations of the Capital Market Supervisory Board. The Board also opined that Mr. Viset Choopiban is able to independently express his opinion, skillful in engineering and energy, and possesses experiences that will be delivered to the Company as recommended by the Nomination, Corporate Governance and Sustainability Committee.

Information of directors who are retired by rotation and nominated to be re-elected as directors for another term and the definition of Independent Directors/Qualifications of the Company's Directors are presented in Enclosure No. 3 and 7, respectively.

Voting: This agenda shall be resolved by a majority of the votes of the shareholders who are present at the Meeting and cast their votes.

Agenda 5 **To acknowledge directors' remuneration for the year 2025**

Facts and Rationale: Directors' remuneration is based on the criteria approved by the 44th Annual General Meeting of Shareholders 2023 on April 21st, 2023 as illustrated in the Form 56-1 One Report 2025 (page 177) in Enclosure No. 1 and Enclosure No. 4.

Opinion of Board: The Board of Directors considered and deemed it appropriate to propose the Shareholders' Meeting to acknowledge the directors' remuneration for the year 2025, which is in accordance with the criteria approved by the Shareholders' Meeting and disclosed in the Form 56-1 One Report 2025 under the section "Corporate Governance Structure".

Voting: This agenda is for shareholders' acknowledgement; therefore, no voting is required.

Agenda 6 **To consider and approve the appointment of the Company's auditors and the audit fees for the year 2026**

Facts and Rationale: Section 120 of the PLC Act B.E. 2535 (as amended) and Article 39. of the Company's Articles of Association stipulates that the Annual General Meeting of Shareholders shall appoint the auditor and fix the audit fees for the auditor each year. The existing auditor may be re-appointed.

In compliance with the Notification of the Capital Market Supervisory Board, the auditor may be re-appointed for not more than 7 accounting years and the Company may re-appoint a former auditor after such auditor has not been the Company's auditor for at least 5 consecutive accounting years. The appointment of the auditors and determination of the audit fee have been reviewed by the Audit Committee and the Board of Directors, respectively.

Opinion of Audit Committee: The Audit Committee considered and resolved that the Board of Directors should propose the Shareholders' Meeting to approve the appointment of Mrs. Natsarak Sarochanunjeen, CPA No. 4563, and/or Miss Daranee Somkamnerd, CPA No. 5007, and/or Miss Jarunee Nuammae, CPA No 5596, and/or Miss Nattaya Tungpradit, CPA No 11591, and/or Mr. Siramate Akkharachotkullanan, CPA No. 11821 from A.M.T. & Associates to be the Company's auditors for the period from January 1st, 2026 to December 31st, 2026 with either one of the five auditors certifying the Company's financial statements on behalf of A.M.T. & Associates. In the event those auditors are unable to perform their duties, A.M.T. & Associates is authorized to assign another of its auditors to perform the audit and express an opinion on the Company's financial statements in their place. The proposed audit fee for the year 2026 shall be Baht 1,690,000 (excluding other expenses/fees), representing an increase of Baht 60,000 or 3.68% from the previous year, as the audit fee has not been adjusted since 2023.

The majority of the Company's subsidiaries do not appoint the same audit firm as its auditors. The Board of Directors will ensure that the subsidiaries' financial report shall be prepared in a timely manner.

Opinion of Board: The Board of Directors considered and deemed appropriate to propose the Shareholders' Meeting to approve the appointment of the auditors as follows:

1.Mrs. Natsarak Sarochanunjeen,	CPA No.4563, and/or
2.Miss Daranee Somkamnerd,	CPA No. 5007, and/or
3.Miss Jarunee Nuammae,	CPA No 5596, and/or
4.Miss Nattaya Tungpradit,	CPA No 11591, and/or
5. Mr. Siramate Akkharachotkullanan,	CPA No. 11821

from A.M.T. & Associates to be the Company's auditors for the period from January 1st, 2026 to December 31st, 2026 with either one of the five auditors certifying the Company's financial statements on behalf of A.M.T. & Associates with the audit fees of Baht 1,690,000 (excluding other expenses/fee), representing an increase of Baht 60,000 from the previous year.

Information of auditors and details of audit fees for the year 2026 is illustrated in Enclosure No. 5 and the details of the Company's and its subsidiaries' audit fees have been disclosed in the "Corporate Governance Structure" in the Form 56-1 One Report 2025 (page 231) in Enclosure No. 1.

Voting: This agenda shall be resolved by a majority of the votes of the shareholders who are present at the Meeting and cast their votes.

Agenda 7 Other matters (if any)

Section 105 of the PLC Act B.E. 2535 (as amended) stipulates that shareholders who together have a total shareholding of no less than one-third of the total number of shares sold may propose other matters to the Meeting for consideration other than the agenda of the Meeting prescribed in the Letter of Invitation.

To comply with the good corporate governance principles for listed companies 2017 and the assessment of the Annual General Meeting of Shareholders that the Meeting should consider the agenda specified in advance in the Invitation Letter for fairness of the overall shareholders. In addition, the Company had invited the shareholders to propose the agenda for the 47th Annual General Meeting of Shareholders 2026 in advance during November 7th – December 31st, 2025. However, there was no proposal from the shareholders.

All shareholders of the Company are invited to attend the Meeting on the date, time, and place or channel stated above. For the shareholders who would like to attend in Physical Meeting, please bring the Registration Form with the barcode affixed and proxy form (in case of proxy) together with the required documents as specified in Enclosure No. 8 for registration. For the shareholders who would like to attend online Meeting (E-Meeting), please proceed as the details stated in Enclosure No. 9.

In the event that the shareholders are unable to attend the Meeting and wish to appoint the others or the Company's independent director to be proxy, please complete either Proxy Form A, or Form B as enclosed in Enclosure No. 12. For the shareholders who are foreign investors appointing a custodian in Thailand, please complete Proxy Form C or can appoint a proxy via electronic means (E-Proxy) of Thailand Securities Depository Company Limited (TSD) instead of postal submission. Regarding the appointment of proxy, details of the Company's independent directors to act as proxy for shareholders are presented in Enclosure No. 11. The Proxy Form together with required documents and evidence must be sent to the

Company Secretary Department at Panjathani Tower Building, 30th floor, No. 127/35, Nonsi Road (Ratchadaphisek Road), Chongnonsi Sub-district, Yannawa District, Bangkok within April 9th, 2026.

The Form 56-1 One Report 2024 of the Company has been also sent to the shareholders in the Form of QR Code together with this Invitation Letter as presented in Enclosure No. 1. The shareholders who would like to receive a printed Form 56-1 One Report 2024 are requested to fill in the Requisition Form (Enclosure No. 14) and send it to email company.secretary@rclgroup.com.

The shareholder will be able to register at the Meeting venue or online Meeting (either Physical Meeting or E-Meeting) from 07.30 a.m. on April 17th, 2026 onwards.

Faithfully Yours,
By the Order of the Board of Directors

(Ms. Nadrudee Rungruengphon)
Company Secretary

Company Secretary
Tel. 02-2961093 / 02-2961395

Enclosure 1

Form 56-1 One Report and Financial Position and Statements of Profit and Loss for the Year Ended December 31st, 2025 in the Form of QR Code

QR Code Downloading Procedures for the 2025 Form 56-1 One Report

The Thailand Securities Depository Co., Ltd., ("TSD") as a securities registrar under the Stock Exchange of Thailand, has developed a system which allows SET Listed Companies to send to the shareholders documents regarding the General Meeting of Shareholders and the Annual Report in the form of E-books accessible through QR Code, thus allows the shareholders to access the information with ease. (as shown in Enclosure No. 1)

The aforementioned documents could be downloaded from the QR Code by following the steps below.

For iOS System (iOS 12 and above)

1. Turn on the mobile camera.
2. Turn on mobile camera to the QR Code to scan it.
3. The notification will appear on top of the screen. Click on the notification to access documents regarding the meeting.

Remark: If the notification does not appear on the mobile phone, the QR Code can be scanned with other applications such as QR CODE READER, Facebook or Line.

For Android System

1. Open application such as QR CODE READER, Facebook or Line. How to scan the QR Code with Line application.
   1.1 Open Line application and click on "Add friend"
   1.2 Choose "QR Code"
   1.3 Scan the QR Code
2. Scan the QR Code to access documents regarding the meeting

Enclosure No. 2

Dividend Payment Policy and Comparative Information of Dividend Payout

The Company has established the policy to pay dividend to the shareholders at the rate of not exceeding 50% of the consolidated net earnings, upon obtaining approval from the shareholders based on majority votes at the Annual General Meeting.

The Board of Directors may declare interim dividend to the shareholders from time to time if the Board views that the earnings of the Company justify such payment. The dividend payout, when made, shall be reported to the shareholders at the next consecutive meeting.

Comparative Information of Dividend Payout during Financial Year 2023 - 2025

Dividend Payout Detail	**2023**	**2024**	**2025**
Net Earnings (Loss) (Baht Million)	1,502	9,171	8,167
Number of Share	828,750,000	828,750,000	828,750,000
Dividend / Share (Baht)	0.75	2.50	2.50
Total Dividend Payout (Baht Million)	621.56	2,071.88	2,071.88
Dividend Payout Ratio	41.39	22.59	25.37

Enclosure No. 3

Information of Directors who are Retired by Rotation and Nominated to be Re-elected as Directors for Another Term

Name	Mr. Sumate Tanthuwanit
Nominated as	Director
Age	79 years
Nationality	Thai
Education	- Honorary Doctorate in Logistics Management, Chulalongkorn University - Ph.D. in Business Administration (Honorary), Mae Fah Luang University - Master of Management Engineering, Asian Institute of Technology - Bachelor of Engineering (Hons), Chulalongkorn University - Diploma, Thailand National Defence College
Training	- Director Certification Program (DCP) Class 33/2003, Thai Institute of Directors Association

Working Experiences (5 years past experiences)

Positions in Listed Companies in SET (1 Company)

June 1980 - Present	Director	Regional Container Lines PCL
June 2022 - Present	Chairman of the Executive Committee	Regional Container Lines PCL

Positions in Other Listed Companies None.

Positions in Non-Listed Companies (6 Companies)

Position	Name of Company	Activity
Executive Director	RCL Investment Pte. Ltd (Subsidiary company in RCL Group)	Holding company
Executive Director	Regional Container Lines Pte. Ltd. (Subsidiary company in RCL Group)	Ship owning and operating
Executive Director	RCL Shipmanagement Pte. Ltd. (Subsidiary company in RCL Group))	Ship management
Chairman	TIPS Co., Ltd. (Associated company in RCL Group)	Terminal operating
Chairman of Executive Committee	Ngow Hock Group	Provide logistics services
Honorary Chairman	Thai Shipowners' Association	Association that deals with Maritime issues

Positions in Rival Companies/Connected Business that May Cause Conflict of Interest None.

Company Shareholding (as at December 31st, 2025) 56,665,950 shares (6.84 %)

Directorship since 28 June 1980 (46 Years)

Year of Directorship inclusive of the reappointment term is 49 years (46 years plus 3 years)

Meeting Attendance Board of Directors' Meeting 7/7 Times (100%)

Name	Dr. Twinchok Tanthuwanit
Nominated as	Director / President
Age	44 years
Nationality	Thai
Education	- Doctorate of Business Administration, Asian Institute of Technology (AIT), Thailand - Master of Science in Biomedical Engineering, Fachhochschule Aachen Julich, Germany - Bachelor of Engineering in Electrical Engineering (Automation & Microsystem), Fachhochschule Aachen Julich, Germany
Training	- Directors Certification Program (DCP) Class 318/2022, Thai Institute of Directors Association - Subsidiary Governance Program (SGP) Class 3/2022, Thai Institute of Directors Association - The Top Executive WSH Program (TEWP) 2024, NTUC

Working Experiences (5 years past experiences)

Positions in Listed Companies in SET (1 Company)

June 2022 - Present	President	Regional Container Lines PCL
May 2018 - Present	Director	Regional Container Lines PCL
Aug. 2019 – May 2022	Senior Vice President (Chief of Regions, Operations and Business Development)	Regional Container Lines PCL

Positions in Other Listed Companies None.

Positions in Non-Listed Companies (26 Companies)

Position	Name of Company	Activity
Executive Director	RCL Investment Pte. Ltd (Subsidiary company in RCL Group)	Holding company
Executive Director	Regional Container Lines Pte. Ltd. (Subsidiary company in RCL Group)	Ship owning and operating
Executive Director	RCL Shipmanagement Pte. Ltd. (Subsidiary company in RCL Group)	Ship management
Executive Director	RCL Feeder Pte. Ltd. (Subsidiary company in RCL Group)	Holding company, cargo consolidation and operating
Executive Director	Regional Container Lines (H.K.) Limited (Subsidiary company in RCL Group)	Holding company, shipping agent and the provision of transportation and cargo handling services
Executive Director	Regional Container Lines Shipping Co., Ltd. (Subsidiary company in RCL Group)	Shipping agent and broker
Director	RCLS Co., Ltd. (Subsidiary company in RCL Group)	International Business Center for the Group
Director	RCL Logistics Co., Ltd. (Subsidiary company in RCL Group)	Logistics services
Executive Director	RCL Agencies (M) Sdn. Bhd. (Subsidiary company in RCL Group)	Shipping agent
Executive Director	RCL Feeders Phils., Inc. (Subsidiary company in RCL Group)	Shipping agent
Executive Director	RCL (Vietnam) Co., Ltd. (Subsidiary company in RCL Group)	Shipping agent
Executive Director	Regional Logistics Co., Ltd. (Subsidiary company in RCL Group)	Logistics services
Executive Director	RCL (Myanmar) Company Limited (Subsidiary company in RCL Group)	Shipping agent
Director	Santi Bhum Co., Ltd.	Ship owning and operating

	(Subsidiary company in RCL Group)	
Director	Thitti Bhum Co., Ltd.	Ship owning and operating
	(Subsidiary company in RCL Group)	
Director	Gavee Bhum Pte. Ltd.	Ship owing
	(Subsidiary company in RCL Group)	
Director	Hathaya Bhum Pte. Ltd.	Ship owing
	(Subsidiary company in RCL Group)	
Director	Kema Bhum Pte. Ltd.	Ship owing
	(Subsidiary company in RCL Group)	
Director	Laticha Bhum Pte. Ltd.	Ship owing
	(Subsidiary company in RCL Group)	
Executive Director	RCL Agencies (India) Private Limited	Shipping Agent
	(Joint Venture)	
Executive Director	RCL Agencies East India Private Limited	(Joint Venture)
	(Joint Venture)	
Chairman	Shanghai CIMC Grand International Logistics (Joint Venture)	Logistic Services
Executive Director	Regional Logistics Private Limited (Joint Venture)	Logistic Services
Executive Director	RCL Shipping L.L.C (Joint Venture)	Ship Charter, Customer Broker, Sea Cargo Services, General Warehousing, Ship Management & Operation and Sea Shipping Lines Agents
Director	The Swedish Club	Marine Insurance Association
Director	World Shipping Council	The principal trade association of the international shipping industry.

Positions in Rival Companies/Connected Business that May Cause Conflict of Interest None.

Company Shareholding (as at December 31st, 2025) 10,887,175 shares (1.31 %)

Directorship since 4 June 2020 (6 Years)

Year of Directorship inclusive of the reappointment term is 9 years (6 years plus 3 years)

Meeting Attendance - Board of Directors' Meetings 7/7 Times (100%)

Name Mr. Viset Choopiban

Nominated as Independent Director / Audit Committee / Chairman of the Nomination, Corporate Governance and Sustainability Committee

Age 80 years

Nationality Thai

Education
- Ph.D. Honorary in Engineering, Chulalongkorn University
- Master Degree in Electrical Engineering, Chulalongkorn University
- Bachelor Degree in Electrical Engineering, Chulalongkorn University
- Diploma, The Joint State - private Sector Course, Class 8, Thailand National Defence College of Thailand

Training
- Director Accreditation Program (DAP) Class 130/2016, Thai Institute of Directors Association
- Role of the Chairman Program (RCP) Class 3/2001, Thai Institute of Directors Association

Working Experiences (5 years past experiences)

Positions in listed companies in SET (2 companies)

Oct. 2008 - Present	Independent Director /Audit Committee Member / Chairman of the Nomination & Remuneration and Corporate Governance Committee	Regional Container Lines PCL
April 2025 - Present	Independent Director / Chairman of the Board of Directors	Gulf Development PCL

Positions in Other Listed Companies None

Positions in Non-Listed Companies (3 Companies)

Position	Name of Company	Activity
Director	TIPS Co., Ltd. (Associated company in RCL Group)	Terminal operating
Chairman of the Board of Directors	Gulf JP Company Limited	Invest in power generation business
Director	The Petroleum Institute of Thailand	Research and seminars

Positions in Rival Companies/Connected Business that May Cause Conflict of Interest None.

Company Shareholding (as at December 31st, 2025) None.

Directorship since 1 October 2008 (18 Years)

Year of Directorship inclusive of the reappointment term is 21 years (18 years plus 3 years)

Meeting Attendance Board of Directors' Meetings 7/7 Times (100%)
- Audit Committee Meetings 5/5 Times (100%)
- Nomination, Corporate Governance and Sustainability Committee Meetings 5/5 Times (100%)

Enclosure No. 4

Details of Criteria and Directors' Remuneration for the Year 2025

Criteria of the Directors' Remuneration for the Year 2025

The 44th Annual General Meeting of Shareholders 2023 held on April 21st, 2023 approved the revision of directors' remuneration criteria as follows.

(1) Monthly remuneration

(2) Adjust remuneration structure concerning standard remuneration in the case that the net earnings of the Company's operating result is less than or equal to Baht 1,000 million

(3) The new remuneration criteria is effective from the year 2023 operating results onwards or until there is other resolution

Monetary Compensation

1) Monthly Standard Remuneration

Position	Monthly Standard Remuneration (Baht)
Chairman	100,000
President	80,000
Board of Director	40,000
Audit Committee	30,000
Nomination, Corporate Governance and Sustainability Committee	15,000

2) Additional remuneration of the exceeding portion from the first bracket of Baht 1,000 million

In case the net earnings exceed Baht 1,000 million, the directors shall be additionally remunerated at the rate of 0.5% of the excess portion from the first bracket of Baht 1,000 million. Each director/committee member shall be additionally remunerated in proportion to his/her "standard remuneration"

Non-Monetary Compensation: None

Directors' Remuneration for the year 2025

As at the 46th Annual General Meeting of Shareholders 2025 held on April 18th , 2025, the Company's Board of Directors comprised 10 members. At the end of the year 2025, the Company recorded its the net profit of Baht 8,166,900,824 million, thus the remunerations based on the above criteria are as tabulated below.

Title	2024		2025	
	Standard Remuneration (Baht)	Additional Remuneration (Baht)	Standard Remuneration (Baht)	Additional Remuneration (Baht)
Monetary Compensation				
Chairman	1,200,000	6,557,417.17	1,200,000.00	5,551,075.32
Managing Director	960,000	5,245,933.74	960,000.00	4,440,860.25
Director (each)	480,000	2,622,966.87×7 directors 1,836,076.81 ×1 director(1)	480,000.00	2,220,430.13×8 directors
Audit Committee (each)	360,000	1,967,225.15 ×3 directors	360,000.00	1,665,322.60 ×3 directors
Nomination Corporate Governance and Sustainability Committee (each)	180,000	983,612.58 ×3 directors	180,000.00	832,661.30×3 directors 585,175.86 ×1 director(1)
Non-Monetary Compensation				
Other remuneration	None		None	

Remark (1) Mr. Don Pramudwinai has been appointed to be the Nomination Corporate Governance and Sustainability effective on April 18th, 2025.

Chairman/directors, members of the Audit Committee, and Nomination, Corporate Governance and Sustainability Committee were remunerated for the full period in office from January to December 2025.

Detail of standard remuneration paid to individual director is presented in Form 56-1 One Report for the year 2025 in Part 2 Corporate Governance, under section "Directors' Remuneration" page 245.

The Board of Directors does not receive any meeting attendance fee, remuneration, welfare or other remuneration besides the specified above. In addition, the Board of Directors who hold the directorship in the subsidiaries do not receive additional remuneration or meeting attendance fee.

Enclosure No. 5

Information of Auditors from A.M.T. & Associates and Details of Audit Fees for the Year 2026

1. Mrs. Natsarak Sarochanunjeen	
CPA No.	4563
Education	- Higher Diploma in Auditing Program, Thammasat University - BBA, Thammasat University
Experiences	- A.M.T. & Associates, Partner - Working in the audit practice for more than 20 years
Year of being a signatory in financial statements of the Company	Last signed in 2022

2. Miss Daranee Somkamnerd	
CPA No.	5007
Education	- Higher Diploma in Auditing Program, Thammasat University - BBA, Thammasat University
Experiences	- A.M.T. & Associates, Partner - Working in the audit practice for more than 20 years
Year of being a signatory in financial statements of the Company	None.

3. Miss Jarunee Nuammae	
CPA No.	5596
Education	- Higher Diploma in Auditing Program, Thammasat University - BBA (Accounting) Rajamangla Institute of Technology
Experiences	- A.M.T. & Associates, Partner - Working in the audit practice for more than 20 years
Year of being a signatory in financial statements of the Company	None.

4. Miss Nattaya Tungpradit	
CPA No.	11591
Education	- BBA, Thammasat University
Experiences	- A.M.T. & Associates, Partner - Working in the audit practice for more than 10 years
Year of being a signatory in financial statements of the Company	None.

5. Mr. Siramate Akkharachotkullanan	
CPA No.	11821
Education	- BBA, Kasetsart University
Experiences	- A.M.T. & Associates, Partner - Working in the audit practice for more than 10 years
Year of being a signatory in financial statements of the Company	3 year of signing

Relationship and/or interest with the Company, its subsidiaries, executives, major shareholders or related persons

Those proposed auditors do not have any relationship or any interest with the Company, its subsidiaries, executives, major shareholders or their related persons. The proposed auditors, therefore, will be able to independently express their opinion to the Company's financial statements.

Audit firm of its subsidiaries

The majority of the Company's subsidiaries do not appoint the same audit firm as the Company's. The Board of Directors will ensure that the subsidiaries' financial reports shall be prepared in a timely manner.

Comparative Information of the Audit Fee

Details	Proposed audit fee for the year 2025	Audit fee in the year 2024	Increase (%)
Audit Fee			
- Examination of the Company's financial statements for the year ending 31st December	730,000	700,000	4.29
- Review of interim consolidated financial statements of the Company totaling 3 quarters	960,000	930,000	3.23
Total	1,690,000	1,630,000	3.68

There are non-audit fees (Non-Audit Fee) for the year ended December 31st, 2025 paid to A.M.T. & Associates in the amount of Baht 100,000, which were primarily for reviewing compliance with the BOI Certificate. The details of the auditor's remuneration of the Company and its subsidiaries for the year 2025 are presented in Form 56-1 One Report page 231 as in Enclosure No. 1.

Enclosure No. 6

Articles of Association of Regional Container Lines Public Company Limited Relating to the Annual General Meeting of Shareholders

MEETING OF SHAREHOLDERS

Clause 13. The board of directors shall arrange for a meeting of shareholders as an annual general meeting within 4 months from the date of expiry of the accounting year of the Company. Other subsequent general meeting of shareholders shall be called the extraordinary general meeting.

The board of directors may summon an extraordinary general meeting at any time deemed appropriate.

Clause 14. The board of directors may announce the closure of shareholders register book for suspension of transfer of shares for 21 days prior to the date of meeting and it must be announced in advance to the shareholders at the head office and branch office not less than 14 days prior to the date of suspension of registration of transfer of shares, but it must be in accordance with the regulations of the Stock Exchange of Thailand.

Clause 15. The shareholders who hold number of shares totally not less than one-fifth of the whole number of shares sold; or the shareholders not less than 25 persons who hold number of shares totally not less than one-tenth of the total number of shares sold, are entitled to submit a written request to the board of directors for summoning the meeting of shareholders as an extraordinary general meeting at any time deemed appropriate but must indicate the reason of such meeting clearly in such request. In such case the board of directors must arrange for meeting of shareholders within 1 month from the date of receiving of such written request from the shareholders.

Clause 16. The meeting of shareholders must be attended by shareholders and proxy of the shareholders (if any) not less than twenty-five persons, or not less than half of the total number of shareholders, and must have a total number of shares not less than 40% of the whole number of shares sold so as to constitute a quorum.

Clause17. The chairman of the board of directors shall preside at the meeting of shareholders. In case the chairman is not available or absent, the vice chairman (if any) will preside over as the chairman of the meeting instead. If there is no vice-chairman or is not available, the shareholders attending the meeting will elect one shareholder to act as the chairman of the meeting.

Clause 18. The resolution of the meeting of shareholders shall consist of the following votes:

(1) in normal circumstances, it will be based on majority of votes of shareholders attending the meeting. In case of an equality of votes, the chairman will have a casting vote.

(2) in the following cases, it will be based on majority of not less than three-fourth of the total number of votes by shareholders attending the meeting.
   (a) sale or transfer of the whole or part of the Company business to other person.
   (b) purchase or accept the transfer of other company or private company to become the Company business
   (c) rectification or termination of lease contract of essential business of the Company wholly or partly; assigning other person to manage the Company business; or merging or aggregation of business with other person with the objective of sharing of profit/loss.

Clause 19. The shareholder has the rights to attend and vote in the meeting of shareholders, but he may assign other person to be proxy in attending and voting on his behalf. In case of proxy, an instrument appointing the proxy must be made in writing and signed by the principal, or other forms in accordance with the criteria stipulated by laws, including but not limited to made via electronic method, and submitted to the chairman or his assignee at the place of meeting before the beginning of meeting.

In voting, a shareholder shall have a number of votes equal to the number of shares holding, viz. one share will have one vote.

Voting will be made openly, except for the case of shareholders not less than 5 persons have made a request for a poll. A poll procedures will be taken in such manner as the chairman of the meeting directs.

The instrument appointing a proxy will be made according to the form prescribed by the registrar and must contain the following details:

(1) number of shares currently hold.
(2) name of proxy
(3) number of the meeting which the proxy attends and votes, or specify the proxy to attend and vote for all meetings.

In voting, the proxy will have the votes equivalent to the number of votes which the shareholders have, except for the case which the proxy will state to the meeting prior to the voting that he will vote for the certain shareholders by indicating the name of shareholders and number of shares of such shareholders.

BOARD OF DIRECTORS

…

Clause 22. The meeting of shareholders shall elect the directors according to the following manners:

(1) each shareholder shall have one vote per one share.
(2) each shareholder must use the existing votes as stipulated in case (1) to elect a person or several persons to be the directors, but it is prohibited to divide the votes to any specific person.
(3) the person who has received the maximum votes will be appointed the directors according to the number of directors available for such time. In case of equal votes, the chairman shall have a casting vote.

…

Clause 30. At every annual general meeting of shareholders one-third of directors must retire from office. If the number of directors is not a multiple three, then the number nearest to one-third must retire from office. The retiring director is eligible for re-election.

…

Clause 32. The meeting of shareholders may make a resolution to vote for terminating any director prior to the expiration of term of office provided that such resolution has been passed by majority of not less than three-fourth of shareholders attending the meeting and with a total number of shares not less than half of the total number of shares of the shareholders attending the meeting.

ACCOUNTING FINANCE AND AUDITING

Clause 35. The board of directors must arrange the balance sheets, profit and loss statements at the end of each accounting year for submission to the shareholders during the annual general meeting for approval.

The board of directors must arrange the balance sheets and profit and loss statements prepared during the accounting year, viz. from 1 January up to 31 December of each year to be examined by the auditor prior to presenting to the meeting of shareholders.

Clause 36. Payment of dividend from other type of money other than the profit is prohibited. In case the Company has an accumulated/aggregated loss, payment of dividend is prohibited. Payment of each dividend must be approved by the meeting of shareholders based on majority of votes.

The board of directors may pay the interim dividend to the shareholders from time to time when the Company has adequate profit. When payment of dividend is made, it must be reported to the meeting of shareholders in the next consecutive meeting.

Payment of dividend must be made within 1 month from the date of resolution made by the meeting of shareholders or board of directors as the case may be. Written notice must be sent to the shareholders and advertised in the newspaper or electronic media accordingly as well as in compliance with relevant laws prescribed by the registrar.

Clause 37. The Company must allocate the annual net profit for certain amount as reserved capital not less than 5% of the net profit each year deducted with the accumulate/aggregated loss brought forward [if any] until this reserved capital shall have the amount not less than 10% of the registered capital.

Clause 38. In case the Company has not sold the shares in full amount as registered, or when the Company has registered for an increase of capital, the Company shall pay full amount or part of dividend in form of the new ordinary shares to the shareholders with the approval from the meeting of shareholders.

Clause 39. The annual general meeting of shareholders shall appoint the auditor and fix the audit fees for auditor each year. The existing auditor may be re-appointed.

Clause 40. The shareholders shall have the rights to inspect the balance sheets, profit & loss statements, report of auditor at all times during the office hours of the Company, and may request for the certified true copy of such documents. In this respect the shareholders must pay for the expenses at a rate prescribed by laws.

Clause 41. The auditor has the rights to make a written statement / explanation for submission to the shareholders, and has the duty to attend the meeting of shareholders each time of consideration of the balance sheets, profit & loss statements and problems concerning with the accounting aspects of the Company so as to explain the auditing of accounts to the shareholders, and must arrange for the Company to submit the report and documents of the Company which the shareholders should have for such meeting of shareholders.

Enclosure No. 7

Definitions of Independent Directors and Qualifications for Directors of the Company

Definitions of Independent

The Board of Directors of RCL Public Company Limited (the "Company") determined the definitions and qualifications of independent directors to comply with those prescribed by the Securities and Exchange Commission (SEC) and the Stock Exchange of Thailand (SET) as follows:

1. Holding shares not exceeding one (1) percent of the total number of voting rights of the Company, its subsidiary, affiliate, major shareholder or controlling person of the Company, including the shares held by related persons of such independent director;
2. Neither being nor having been an executive director, employee, staff, or advisor who receives salary, or a controlling person of the Company, its subsidiary, affiliate, same-level subsidiary, major shareholder or controlling person, unless the foregoing status has ended not less than two years prior to the date of appointment;
3. Not being a person related by blood or registration under laws, such as parents, spouse, siblings, son and daughter, including spouse of child of other director, executive, major shareholder, controlling persons, or persons to be nominated as director, executive or controlling person of the Company or its subsidiary;
4. Not having a business relationship with the Company, its subsidiary, affiliate, major shareholder, or controlling person, in the manner which may interfere with his/her independent judgment, and neither being nor having been a major shareholder, or controlling person of any person having a business relationship with the Company, its subsidiary, affiliate, major shareholders or controlling person of the Company, unless the foregoing relationship has ended not less than two years prior to the date of appointment

   The aforementioned business relationship under the first paragraph shall include normal business transactions, rental or lease of real estate, transactions related to assets or services or granting or receipt of financial assistance through receiving or extending loan, guarantee, providing assets as collateral, and any other similar actions, which result in the Company or its counterparty being subject to indebtedness payable to the other party in an amount starting from 3 percent of the net tangible assets (NTA) of the Company or from 20 million Baht or more, whichever amount is lower. The calculation of such indebtedness shall be in accordance with the method for calculating the value of related party transactions under the Notification of the Capital Market Supervisory Board governing rules on connected transactions mutatis mutandis. The consideration of such indebtedness shall include the indebtedness incurred during the period of 1 year prior to the date of establishing the business relationship with such related person;
5. Not being an auditor of the Company, its subsidiary, affiliate, major shareholder, controlling person or partner of an audit firm which employs auditors of the Company, its subsidiary, affiliate, major shareholder or controlling person, unless such foregoing relationship has ended for at least two years prior to the date of appointment;
6. Not being or having been a provider of any professional services including those as legal advisor or financial advisor who receives service fees exceeding 2 million Baht per year from the Company, its subsidiary, affiliate, major shareholder or controlling person or partner of the provider of such professional services with a service fee of more than 2 million Baht per year, unless the foregoing relationship has ended not less than two years prior to the date of appointment;
7. Not being a director who is appointed as the representative of directors of the Company, major shareholder or shareholder who is a connected person of the Company's major shareholder;
8. Not undertaking any business of the same nature and in competition with the Company or its subsidiary, or not being a partner in significant partnership or being an executive director, employee, staff, or advisor with a regular monthly salary or holding shares exceeding one (1) percent of the voting shares of other company which undertakes business in the same nature and significant competition to the business of the Company or its subsidiary;
9. Not having any other characteristics that cause the inability to express independent opinions.

After being appointed as an independent director with all qualifications complying with item (1) to (9) above, the independent director may be assigned by the Board of Directors to make a decision on the business operations of the Company, its parent company, subsidiary, affiliate, same-tier subsidiary, major shareholder or controlling person on the basis of collective decision.

Qualifications for Directors of the Company

1. not having prohibited characteristics as prescribed in Section 68 of the Public Limited Company Act
2. may or may not be a shareholder of the Company (in accordance with the Company's Articles of Association Clause 21)
3. obtaining bachelor's degree and above; or lower level but having not less than 10-year practical experience in maritime business or international transport management
4. being a professional with recognized skills, knowledge, expertise and vast experience in the transportation industry, international trade, finance and accounting, law or other areas beneficial to organization management; and being successful as executive in a large organization
5. possessing strong leadership, broad vision; independent in decision-making, and highly determined to drive the Company to success
6. being ethical and having transparent professional record
7. being able to work devotedly towards maximizing the Company's interest

Enclosure No. 8

Documents and Evidences for Attending the Shareholders' Meeting (Physical Meeting) and Proxy Appointment

1. General Persons

Shareholder: personal ID card, driving license, or government official ID card, state enterprise officer ID card or copy of passport (in case of foreigner)

In case of proxy: certified true copy of personal ID card or passport (in case of foreigner) of the shareholder and personal ID card or passport (in case of foreigner) of the proxy together with a proxy form as enclosed with the Invitation Letter, accurately and completely filled in and signed by the shareholder and proxy.

2. Juristic Persons

2.1. Copy of corporate affidavit certified by authorised director (s)

2.2. Certified true copy of personal ID card or passport (in case of foreigner) of the authorised director (s) who signs the proxy form as well as personal ID card or passport (in case of foreigner) of the proxy.

2.3 A proxy form as attached to the Notice, accurately and completely filled in and signed by the authorised person (s) as stipulated in the corporate affidavit issued by the Ministry of Commerce with corporate seal (if any) affixed thereto; and signed by proxy.

Explanation on Proxy Forms

1) For a purpose of flexibility, a shareholder can appoint up to 3 proxies. In case any one of the proxies is not able to attend the meeting, other proxy can do so. However, not all three but only one proxy is authorized to attend the meeting.
2) A shareholder must authorize the total number of shares held by such shareholder. He/she cannot authorize less than the total number of shares held.
3) Foreign investor who appoints custodian in Thailand can use Proxy Form A. or B. or C. Other shareholders have to use only Proxy Form A. or B.

In the event that shareholders are not able to attend the Meeting, they can appoint other persons or any of the Company's independent directors to be a proxy as the information of independent directors in Enclosure No. 11.

Documents Required to Attend the Shareholders' Meeting, Appointment of Proxy, and Submission of Meeting Attendance Request Form (E-Request) for Meeting via Electronic Media (E-Meeting)

Shareholders or proxies who wish to attend the Meeting must submit documents proving their identity as specified in Enclosure No. 9 and 10. In case the submitted documents are incomplete, incorrect or incompliance with the requirements stated herein, the Company reserves the right to reject the registration.

Documents Required to Attend the Shareholders' Meeting Electronic Media (E-Meeting)

1. **General Persons**

   Shareholder: Certified true copy of personal ID card, driving license, or government official ID card, state enterprise officer ID card or copy of passport (in case of foreigner)

   In case of proxy: Certified true copy of personal ID card or passport (in case of foreigner) of the shareholder and personal ID card or passport (in case of foreigner) of the proxy together with a proxy form as enclosed with the Invitation Letter, accurately and completely filled in and signed by the shareholder and proxy.

2. **Juristic Persons**

   2.1. Copy of corporate affidavit certified by authorised director (s)

   2.2. Certified true copy of personal ID card or passport (in case of foreigner) of the authorised director (s) who signs the proxy form as well as personal ID card or passport (in case of foreigner) of the proxy.

   2.3 A proxy form as attached to the Notice, accurately and completely filled in and signed by the authorised person (s) as stipulated in the corporate affidavit issued by the Ministry of Commerce with corporate seal (if any) affixed thereto; and signed by proxy.

3. **Custodian in Thailand authorized to act on behalf of foreign investors as a depositary and administrator of shares**

   3.1 Required documents are the same as specified for a juristic person under 2.

   3.2 In case foreign investors authorize the Custodian to sign the proxy form on their behalf, additional documents are required as follows:

   - Power of Attorney from foreign investors granting the Custodian authority to sign the proxy form on their behalf.
   - Custodian Letter certifying that the person signing the Proxy Form on behalf of foreign investors is licensed to operate Custodian business.

In case the original documents are not in English, the English translation shall be prepared and certified true and correct by the shareholder or authorized person of such juristic person shareholder.

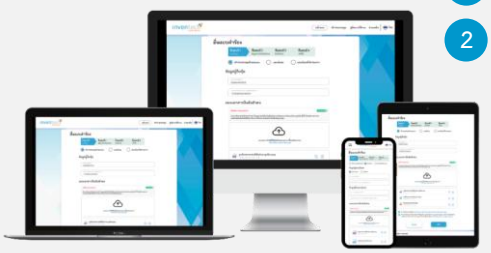
Enclosure No. 11

Procedures for Submitting Meeting Attendance Request Form (E-Request) and Using Electronic Meeting Systems (E-Meeting)

➢ **In case shareholders and proxies who would like to attend the meeting via electronic media** as follows :

Step for requesting Username & Password from via e-Request system

1. The Shareholders must submit a request to attend the meeting by Electronic Means via Web Browser at https://app.inventech.co.th/RCL376125R/#/homepage or scan QR Code and follow the steps as shown in the picture



**** Merge user accounts, please using the same email and phone number ****

1. **Click link URL or scan QR Code in the letter notice Annual General**
2. **Choose type request for request form to 4 step**
   - **Step 1 Fill in the information shown on the registration page**
   - **Step 2 Fill in the information for verify**
   - **Step 3 Verify via OTP**
   - **Step 4 Successful transaction, The system will display information again to verify the exactitude of the information**
3. **Please wait for an email information detail of meeting and Password**

2. For shareholders who would like to attend the Meeting either through the Electronic Means by yourself or someone who is not the provided independent directors, please note that the electronic registration will be available from 7 April 2026 at 8:30 a.m. and shall be closed on 17 April 2026 Until the end of the meeting.

3. The electronic conference system will be available on 17 April 2026 at 7:30 a.m. (2 hours before the opening of the meeting). Shareholders or proxy holders shall use the provided Username and Password and follow the instruction manual to access the system.

Appointment of Proxy to the Company's Independent Directors and Contact Person

For shareholders who authorize one of the Company's independent directors to attend and vote on his or her behalf, the shareholders can submit a request to attend the meeting by Electronic Means of the specified procedures and Enclosure No. 10 or send the proxy form together with the required documents to the Company by mail to the following address. The proxy form and required documents shall be delivered to the Company by April 9th, 2026 at 5.00 p.m.

Company Secretary Department
Regional Container Lines Public Company Limited
Panjathani Tower Building, 30th Floor, 127/35 Nonsi Road
(Ratchadapisek Road) Chongnonsi, Yannawa, Bangkok 10120
(Proxy form for attending the 47th Annual General Meeting of Shareholders 2026)

If you have any problems with the software, please contact Inventech Call Center

02-931-9137

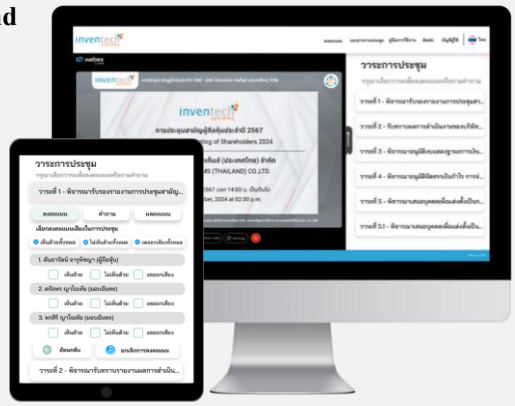
@inventechconnect

The system available during 7 – 17 April 2026 at 08.30 a.m. – 05.30 p.m.
(Specifically excludes holidays and public holidays)

Report a problem
@inventechconnect

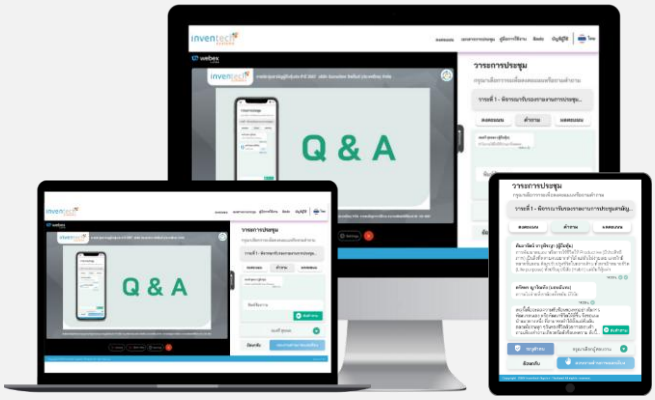
Steps for registration for attending the meeting (e-Register) and voting process (e-Voting)

1. Get email and password that you received from your email or request OTP
2. Click on “Register” button, the system has already registered and counted as a quorum.
3. Click on “Join Attendance”, Then click on “Accept” button
4. Select which agenda that you want to vote
5. Click on “Vote” button
6. Click the voting button as you choose
7. The system will display status your latest vote



To cancel the last vote, please press the button “Cancel latest vote (This means that your most recent vote will be equal to not voting, or your vote will be determined by the agenda result) Shareholders can conduct a review of the votes on an agenda basis. When the voting results for that agenda are closed.

Step to ask questions via Inventech Connect



- Select which agenda
- Click on “Question” button

1. Ask a question
   - Type the question then click “Send”
2. Ask the question via video record.
   - Click on “Conference”
   - Click on “OK” for confirm your queue
   - Please wait for the queue for you then you can open the microphone and camera

How to use Inventech Connect

User Manual and Video of using Inventech Connect

*** Note: Operation of the electronic conferencing system and Inventech Connect systems. Check the internet of the shareholder or proxy including equipment and/or program that can be used for best performance. Please use equipment and/or program as follows to use systems.**

1. Internet speed requirements
- **High-Definition Video: Must have internet speed at 2.5 Mbps (Speed internet that is recommended).**
- **High-Quality Video: Must have internet speed at 1.0 Mbps.**
- **Standard Quality Video: Must have internet speed at 0.5 Mbps.**

2. Equipment requirements.
- **Smartphone/Tablet that uses IOS or Android OS.**
- **PC/Laptop that uses Windows or Mac OS.**

3. Requirement Browser Chrome (Recommend) / Safari / Microsoft Edge ** The system does not support Internet Explorer.

➢ **Incase shareholders and proxies to attend the meeting via meeting room** as follows :

Step for requesting via register

1. In case in person

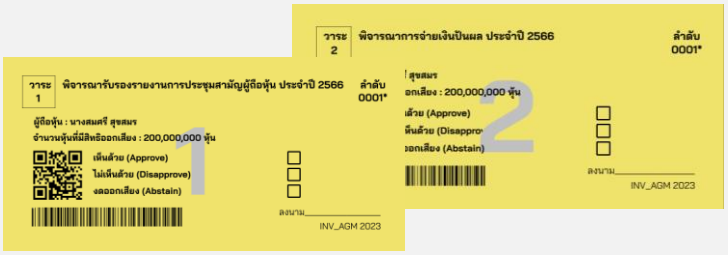
1. **Document for register**
2. **Wait for inspector and register**
3. **Received a ballot**

2. In case in proxy

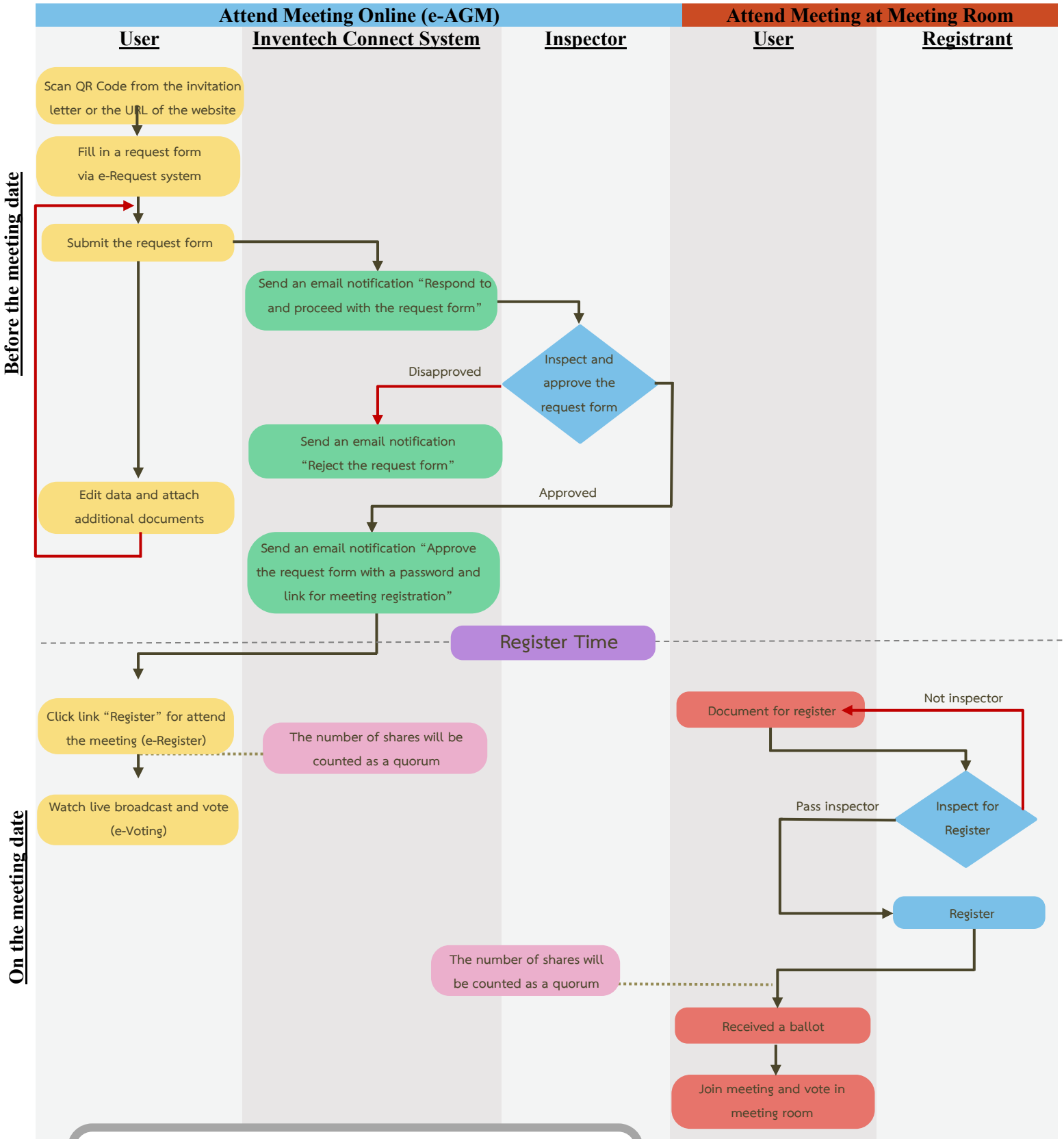
1. **Document for inspector**
2. **Wait for inspector**
3. **Document for register**
4. **Wait for register**
5. **Received a ballot**

3. Join meeting in meeting room

4. vote as they wish in ballot



Guidelines for Attending the Meeting via Electronic Meeting or Attending the Physical Meeting



System Usage Conditions via Electronic Meetings (e-Meeting)

In case Merge account/change account

In case filing request multiple by using the same email and phone number, the systems will merge account or in case user has more than 1 account, you can click on "Change account" and the previous account will still count the base in the meeting.

In case Exit the meeting

Attendees can click on "Register for exit the quorum", the systems will be number of your shares out from the meeting base.

Enclosure No. 11

Information of Independent Directors Proposed for Proxy Appointment

1. **Mr. Amornsuk Noparumpa**
   Age 80 years old
   Position in the Company
   - Independent Director
   - Chairman of the Audit Committee
   - Nomination, Corporate Governance and Sustainability Committee Member

   Interest in any agenda items in this shareholders' meeting:
   -None-
2. **Mr. Viset Choopiban**
   Age 80 years old
   Position in the Company
   - Independent Director
   - Audit Committee Member
   - Chairman of the Nomination, Corporate Governance and Sustainability Committee

   Interest in any agenda items in this shareholders' meeting:
   - Agenda 4 To consider and approve the election of directors to replace those who are retired by rotation

3. **Mrs. Arpavadee Meekun-Iam**
   Age 77 years old
   Position in the Company
   - Independent Director
   - Audit Committee Member
   - Nomination, Corporate Governance and Sustainability Committee Member

   Interest in any agenda items in this shareholders' meeting:
   -None-

Please send the proxy form together with the required documents and evidences to the Company Secretary Department by April 9th, 2026.

Address for Proxy Form submission:
Company Secretary Department
Panjathani Tower Building, 30th Floor, 127/35 Nonsi Road
(Ratchadapisek Road) Chongnonsi, Yannawa, Bangkok 10120
(Proxy form for attending the 47th Annual General Meeting of Shareholders for the year 2026)

Duty Stamp Baht 20

Proxy Form A: General Proxy Form (Simple Form)
According to Regulation of Department of Business Development
Re: Form of Proxy (No. 5) B.E. 2550

Written at_____
Date____Month_____Year_____

(1) I/We_____Nationality_____
Rasiding at_____Road_____Sub-District_____
District _____Province_____Post code_____

(2) being a shareholder of Regional Container Lines Public Company Limited holding the total amount of _____ shares and the number of votes form which I/We am/are entitled to cast is _____ votes as described below:

Ordinary shares in the amount of _____ shares and the number of votes for which I/We am/are entitled to cast is _____ votes.

Preference shares in the amount of _____ shares and the number of votes for which I/We am are entitled to cast is _____ votes.

(3) hereby appoint

(1) _____ Age _____ Years,
residing at_____Road_____Sub-District_____
District _____ Province _____Post code _____or

(2)_____ Age _____ Years,
residing at_____Road_____Sub-District_____
District _____ Province _____Post code _____or

(3) _____ Age _____ Years,
residing at_____Road_____Sub-District_____
District _____ Province _____Post code _____

Only one of the above as my/our proxy to attend and vote on my/our behalf at the 47th Annual General Meeting of the shareholders 2026 to be held on April 17th, 2026 at 9.30 a.m. at Panjathani Conference Center, Ratchada Room, 2nd Floor, 127/2, Panjathani Tower, Nonsi Road, Chongnonsi, Yannawa, Bangkok 10120 and/or electronic media or on such other date and at such other place as may be adjourned or changed.

Any action taken by the proxy at the meeting shall be deemed as being done by me/us in all respects.

Signature……..The Grantor
(……..)

Signature…….. The Proxy
(……..)

Signature…….. The Proxy
(……..)

Signature…….. The Proxy
(……..)

Duty Stamp
Baht 20

Proxy Form B (Specific Details Are Clearly Given)
According to Regulation of Department of Business Development
Re: Form of Proxy (No. 5) B.E. 2550

Written at_____
Date____Month_____Year_____

(1) I/We_____Nationality_____

Rasiding at_____Road_____Sub-District_____
District _____Province_____Post code_____

(2) being a shareholder of Regional Container Lines Public Company Limited holding the total amount of _____ shares and the number of votes form which I/We am/are entitled to cast is _____ votes as described below:

Ordinary shares in the amount of _____ shares and the number of votes for which I/We am/are entitled to cast is _____ votes.

Preference shares in the amount of _____ shares and the number of votes for which I/We am are entitled to cast is _____ votes.

(3) hereby appoint

(1) _____ Age _____ Years, residing at_____Road_____Sub-District_____ District _____ Province _____Post code _____or

(2) _____ Age _____ Years, residing at_____Road_____Sub-District_____ District _____ Province _____Post code _____or

(3) _____ Age _____ Years, residing at_____Road_____Sub-District_____ District _____ Province _____Post code _____

Only one of the above as my/our proxy to attend and vote on my/our behalf at the 47th Annual General Meeting of the shareholders to be held on April 17th, 2026 at 9.30 a.m. at Panjathani Conference Center, Ratchada Room, 2nd Floor, 127/2, Panjathani Tower, Nonsi Road, Chongnonsi, Yannawa, Bangkok 10120 and/or electronic media or on such other date and at such other place as may be adjourned or changed.

(4) I/We hereby authorize the Proxy to vote on my/our behalf in this meeting as follows:

Agenda for Acknowledgement

Agenda 1: To acknowledge the report on the Company's operational results for the year 2025

Agenda 5: To acknowledge directors' remuneration for the year 2025

Agenda for Approval

Agenda 2: To consider and approve the statements of financial position and statements of profit and loss for the year ended December 31st, 2025

- (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- (B) The proxy may consider the matters and vote on my/our behalf as follows:

O Approve O Not Approve O Abstain

Agenda 3: To consider and approve the dividend payment for the year 2025 operational results

- (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- (B) The proxy may consider the matters and vote on my/our behalf as follows:

  O Approve O Not Approve O Abstain

Agenda 4: To consider and approve the election of directors to replace those who are retired by rotation

- **(**A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- (B) The proxy may consider the matters and vote on my/our behalf as follows:
  - Group Appointment

    O Approve O Not Approve O Abstain
  - Individual Appointment

    (1) Mr. Sumate Tanthuwanit

    O Approve O Not Approve O Abstain

    (2) Dr. Twinchok Tanthuwanit

    O Approve O Not Approve O Abstain

    (3) Mr. Viset Choopiban

    O Approve O Not Approve O Abstain

Agenda 6: To consider and approve the appointment of the Company's auditors and the audit fees for the year 2026

- (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- (B) The proxy may consider the matters and vote on my/our behalf as follows:

  O Approve O Not Approve O Abstain

Agenda 7: Other matters (if any)

- (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- (B) The proxy may consider the matters and vote on my/our behalf as follows:

  O Approve O Not Approve O Abstain

(5) Proxy voting on any agenda not in accordance with this proxy form is false and not my voting as a shareholder.

(6) In an event where I do not specify my voting option in any agenda of not clearly specified. or if there is any agenda considered in the meeting other than those specified above. or if there is any change or amendment to any facts. the Proxy shall be authorized to consider the matters and vote on my/our behalf as the Proxy deems appropriate.

Any action taken by the proxy at the meeting shall be deemed as being done by me/us in all respects.

Signature……..The Grantor
(……..)

Signature…….. The Proxy
(……..)

Signature…….. The Proxy
(……..)

Signature…….. The Proxy
(……..)

Note

1. A shareholder appointing a proxy must authorize only one proxy to attend the meeting and cast the votes on his/her behalf and shall not split the shares held to more than one proxy.
2. For all election of directors, a shareholder can vote either for group appointment or individual appointment.
3. In an event where other agendas than the above are proposed for consideration, the grantor may use the Annex to Proxy Form B attached.

ANNEX TO PROXY FORM B

Duty Stamp Baht 20

Granting of power to a proxy as a shareholder of _____ Public Company Limited.

In the Annual General Meeting No ____ on _____ at_____ _____or at such other place/ date/ time as may be adjourned thereof.

O Agenda No _____Subject_____

- O (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- O (B) The proxy may consider the matters and vote on my/our behalf as follows:
  O Approve O Not Approve O Abstain

O Agenda No _____Subject_____

- O (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- O (B) The proxy may consider the matters and vote on my/our behalf as follows:
  O Approve O Not Approve O Abstain

O Agenda No _____Subject_____

- O (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- O (B) The proxy may consider the matters and vote on my/our behalf as follows:
  O Approve O Not Approve O Abstain

O Agenda No _____Subject_____

- O (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- O (B) The proxy may consider the matters and vote on my/our behalf as follows:
  O Approve O Not Approve O Abstain

O Agenda No_____Subject_____

- O (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- O (B) The proxy may consider the matters and vote on my/our behalf as follows:
  O Approve O Not Approve O Abstain

O Agenda No _____Subject_____

- O (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- O (B) The proxy may consider the matters and vote on my/our behalf as follows:
  O Approve O Not Approve O Abstain

O Agenda No _____ Subject: Election of Directors (Continued)

Name of Director_____
O Approve O Not Approve O Abstain

Name of Director_____

O Approve O Not Approve O Abstain

Name of Director_____

O Approve O Not Approve O Abstain

Name of Director_____

O Approve O Not Approve O Abstain

Duty Stamp Baht 20

Proxy Form C
(For foreign shareholders who appoints a local custodian in Thailand.)
Annexed to Notice of Department of Business Development
Re: Form of Proxy (No. 5) B.E. 2550

Written at_____
Date____Month_____Year_____

(1) I/We_____
Office located at_____Road_____Sub-district_____
District_____Province_____Postal Code_____

As a custodian of _____who is shareholder of Regional Container Line Public Company Limited
holding the amount of_____shares and the total number of votes for which I/We am/are entitled to cast is_____votes. As described below:

Ordinary shares in the amount of _____shares and the number of votes for which I/We am/are entitled to cast is _____votes.

Preference shares in the amount of_____shares and the number of votes for which I/We am/are entitled to cast is_____votes.

(2) Hereby appoint

(1) _____Age_____Years,
Residing at _____Road_____Sub-district_____
District _____Province_____Postal Code_____or

(2) _____Age_____Years,
Residing at _____Road_____Sub-district_____
District _____Province_____Postal Code_____or

(3) _____Age_____Years,
Residing at _____Road_____Sub-district_____
District _____Province_____Postal Code_____

Only one of the above as my/our proxy to attend and vote on my/our behalf at the 47th Annual General Meeting of the shareholders to be held on April 17th , 2026 at 9.30 a.m. at Panjathani Conference Center, Ratchada Room, 2nd Floor, 127/2, Panjathani Tower, Nonsi Road, Chongnonsi, Yannawa, Bangkok 10120 and/or electronic media or on such other date and at such other place as may be adjourned or changed.

(3) I/We hereby authorize the Proxy to vote on my/our behalf in this meeting as follows:

- Authorize the total number of shares for which I/We am/are entitled to cast the votes
- Authorize parts of the total number of shares as follows:
  - ordinary shares _____ shares and the number of votes for which I/We am/are entitled to cast is _____ votes.
  - Preference shares _____ shares and the number of votes for which I/We am/are entitled to cost is _____ votes.

  Total votes for which I/We am/are entitled to cast is_____votes

(4) I/We hereby authorize the Proxy to vote on my/our behalf in this meeting as follows:

Agenda for Acknowledgement

Agenda 1: To acknowledge the report on the Company's operational results for the year 2025

Agenda 5: To acknowledge directors' remuneration for the year 2025

Agenda for Approval

Agenda 2: To consider and approve the statements of financial position and statements of profit and loss for the year ended December 31st, 2025

- (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- (B) The proxy may consider the matters and vote on my/our behalf as follows:
  O Approve…..…votes O Not Approve……..votes O Abstain……..votes

Agenda 3: To consider and approve the dividend payment for the year 2025 operational results

- (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- (B) The proxy may consider the matters and vote on my/our behalf as follows:
  O Approve…..…votes O Not Approve……..votes O Abstain……..votes

Agenda 4: To consider and approve the election of directors to replace those who are retired by rotation

- (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- (B) The proxy may consider the matters and vote on my/our behalf as follows:
  - Group Appointment
    O Approve…..…votes O Not Approve……..votes O Abstain……..votes
  - Individual Appointment
    (1) Mr. Sumate Tanthuwanit
    O Approve…..…votes O Not Approve……..votes O Abstain……..votes
    (2) Dr. Twinchok Tanthuwanit
    O Approve…..…votes O Not Approve……..votes O Abstain……..votes
    (3) Mr. Viset Choopiban
    O Approve…..…votes O Not Approve……..votes O Abstain……..votes

Agenda 6: To consider and approve the appointment of the Company's auditors and the audit fees for the year 2026

- (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- (B) The proxy may consider the matters and vote on my/our behalf as follows:
  O Approve…..…votes O Not Approve……..votes O Abstain……..votes

Agenda 7: Other matters (if any)

- (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.
- (B) The proxy may consider the matters and vote on my/our behalf as follows:
  O Approve…..…votes O Not Approve……..votes O Abstain……..votes

(5) Proxy voting on any agenda not in accordance with this proxy form is false and not my voting as a shareholder.

(6) In an event where I do Not specify my voting option in any agenda of not clearly specified. or if there is any agenda considered in the meeting other than those specified above. or if there is any change or amendment to any facts. the Proxy shall be authorized to consider the matters and vote on my/our behalf as the Proxy deems appropriate.

Any action taken by the proxy at the meeting shall be deemed as being done by me/us in all respects.

Signature……..The Grantor
(……..)

Signature…….. The Proxy
(……..)

Signature…….. The Proxy
(……..)

Signature…….. The Proxy
(……..)

Note

1. The Proxy C. is exclusively for a shareholder whose name in registration book is foreign investor and appoint custodian in Thailand
2. Evidence to be attached to the proxy form comprises:
   (1) Power of Attorney from a shareholder authorizing a custodial to sigh the Proxy Form
   (2) Letter certifying that signatory in the Proxy Form is authorized custodian.
3. A shareholder appointing a proxy must authorize only one proxy to attend the meeting and cast the votes on his/her behalf and shall not split the shares held to more than one proxy.
4. For the election of directors, a shareholder can vote either for group appointment or individual appointment.
5. In an event where other agendas than the above are proposed for consideration, the grantor may use the Annex to Proxy Form C attached.

ANNEX TO PROXY FORM C

Granting of power to a proxy as a shareholder of _____ Public Company Limited

In the Annual General Meeting No _____ on _____ at _____ _____or at such other place/ date/ time as may be adjourned thereof.

O Agenda No _____Subject_____

O (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.

O (B) The proxy may consider the matters and vote on my/our behalf as follows:

- Approve……votes O Not Approve……..votes O Abstain……..votes

O Agenda No _____Subject_____

O (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.

O (B) The proxy may consider the matters and vote on my/our behalf as follows:

- Approve……votes O Not Approve……..votes O Abstain……..votes

O Agenda No _____Subject_____

O (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.

O (B) The proxy may consider the matters and vote on my/our behalf as follows:

- Approve……votes O Not Approve……..votes O Abstain……..votes

O Agenda No _____Subject_____

O (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.

O (B) The proxy may consider the matters and vote on my/our behalf as follows:

- Approve……votes O Not Approve……..votes O Abstain……..votes

O Agenda No _____Subject_____

O (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.

O (B) The proxy may consider the matters and vote on my/our behalf as follows:

- Approve……votes O Not Approve……..votes O Abstain……..votes

O Agenda No _____Subject_____

O (A) The proxy may consider the matters and vote on my/our behalf as the proxy deems appropriate in all respects.

O (B) The proxy may consider the matters and vote on my/our behalf as follows:

- Approve……votes O Not Approve……..votes O Abstain……..votes

O Agenda No _____ Subject: Election of Directors (Continued)

Name of Director_____

- Approve……votes O Not Approve……..votes O Abstain……..votes

Name of Director_____

- Approve……votes O Not Approve……..votes O Abstain……..votes

Name of Director_____

- Approve……votes O Not Approve……..votes O Abstain……..votes

Name of Director_____

- Approve……votes O Not Approve……..votes O Abstain……..votes

Enclosure No. 13

Map of Venue for Shareholders to Attend the Physical Meeting

Public transportation to Panjathani Tower: Bus 77, 519, 180, 102

BTS Station near Panjathani Tower: BTS Chongnonsi

Enclosure No. 14

Privacy Notice for the Shareholders' Meeting (Privacy Notice)

For the 47th Annual General Meeting of Shareholders 2026 via Hybrid Meeting of Regional Container Lines Public Company Limited

Since Regional Container Lines Public Company Limited ("the Company"), as the data controller under the Personal Data Protection Act, B.E. 2562, has announced its Personal Data Protection Policy on June 1st, 2022 (All the details can be found on the Company's website at https://www.rclgroup.com/ABTPrivacyPolicy). For this Annual General Meeting, the Company would like to inform on the Personal Data Protection Policy in brief as follows:

1. **Personal Data:** The Company needs to collect the following personal information for the purpose of arranging attendance at the Annual General Meeting:
   1.1 General Personal Data: Name, Age, Address, Telephone number, Identity card number, Bank account details, E-mail address, Fax number, Shareholder's registration number, Photographs and Video recording.
2. **Objectives, Legal Basis, and Data Processing:** The Company will process all personal data in accordance with the objectives and legal basis as follows:
   2.1 Legal basis
   The Company will collect and use shareholders' data specified in items 1.1 for the purpose of calling, arranging and conducting the Annual General Meeting, including identify verification, sending any related documents, and carrying out any action pursuant to the Annual General Meeting resolutions and/or to comply with the related laws or orders issued by the relevant authorities under the Public Limited Companies Act, B.E. 2535 (1992).
3. **Sources of Personal Data:** The Company will collect personal data directly from shareholders and from Thailand Securities Depository Co., Ltd., which is the Company's registrar.
4. **Personal Data Storage:** The Company expects to keep shareholders' personal data for the appropriate period when using such data in accordance with the above objective. However, the Company shall clearly designate the retention period classified by each type of data. After these periods elapse, the Company will either destroy or anonymize your data.
5. **Rights of Data Owners:** As a data owner, shareholders have right to receive a copy of personal data, the right to correct any mistakes in such data, the right to have shareholders' data erased and the right to withhold consent for the data to be used for any other purpose than the abovementioned Annual General Meeting. If shareholders would like to exercise any of these rights, please contact the Company at
   1) Email: company.secretary@rclgroup.com or
   2) By post to the Company Secretary department at the address
   30th Floor, Panjathani Tower Building
   127/35 Nonsi Road (Ratchadapisek Road)
   Chongnonsi, Yannawa, Bangkok 10120

Within April 20th, 2026. The Company will consider shareholders' request and contact them as soon as reasonably possible.